Economic impacts generated by national security spending are detailed in factsheets for all 58 California counties. The full California Statewide National Security Economic Impacts, 2020 Counties Supplement is available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Alameda County had nearly 4,000 national security employees and received $709.2 million in national security investment, generating:

- **$3.5 billion** in economic activity
  - Direct: $1.2B
  - Induced: $1.9B
  - Indirect: $0.4B

- **18,000** full-time equivalent jobs
  - Direct: 6k
  - Indirect: 2k
  - Induced: 10k
  - Total: 18k

Over **$432.9 million** in tax revenue

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**
- Real Estate: $435M
- Professional Services: $402.9M
- Healthcare: $208.4M
- Retail: $173.2M
- Electronic Publishing: $142.8M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Alpine County had fewer than 25 national security employees and received $298,000 in national security investment, generating:

- **$398,000** in economic activity
- **Nearly $41,000** in tax revenue
- **About 4** full-time equivalent jobs

Economic activity was distributed throughout almost 50 industry sectors, with top 5 industry sectors:

- **Food Manufacturing**: $24k
- **Retail**: $25k
- **Entertainment**: $28k
- **Professional Services**: $34k
- **Real Estate**: $63k

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Amador County had fewer than 50 national security employees and received $18.8 million in national security investment, generating:

$22.1 million in economic activity

160 full-time equivalent jobs

Over $2.4 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $4.1M
- Retail: $2.1M
- Healthcare: $2M
- Government: $1.9M
- Restaurants: $1M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Butte County had fewer than 100 national security employees and received $108.2 million in national security investment, generating:

$165.4 million in economic activity

1,000 full-time equivalent jobs

Over $22.3 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $26.2M
- Healthcare: $19.1M
- Rental & Leasing Services: $13.4M
- Insurance: $8.4M
- Retail: $9.3M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Calaveras County had fewer than 100 national security employees and received $25.5 million in national security investment, generating:

$30.5 million in economic activity

230 full-time equivalent jobs

Over $4.0 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Real Estate: $7M
- Retail: $3M
- Restaurants: $1.6M
- Healthcare: $1.5M
- Professional Services: $1.5M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Colusa County had fewer than 50 national security employees and received $6.1 million in national security investment, generating:

- **$14.5 million** in economic activity
  - Direct: $2M
  - Indirect: $2.7M
  - Induced: $9.8M

- **About 70** full-time equivalent jobs
  - Direct: ~20
  - Indirect: ~10
  - Induced: ~40
  - Total: ~70

- **Over $1.8 million** in tax revenue
  - Local: $518k
  - State: $488k
  - Federal: $799k

Economic activity was distributed throughout almost **50 industry sectors**

- **Top 5 Industry Sectors**
  - Food Manufacturing: $2.6M
  - Real Estate: $1.8M
  - Wholesale: $1.6M
  - Agriculture: $1.5M
  - Retail: $0.8M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Contra Costa County had nearly 2,000 national security employees and received $600.2 million in national security investment, generating:

$2.5 billion in economic activity

Indirect: $0.4B
Direct: $0.6B
Induced: $1.5B

12,000 full-time equivalent jobs

Over $286.8 million in tax revenue

$55.9M Local Direct
$67M State Indirect
$164M Federal Induced

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $353.6M
- Petroleum Manufacturing: $271M
- Transportation & Warehousing: $237.5M
- Professional Services: $224M
- Healthcare: $166.9M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Del Norte County had fewer than 50 national security employees and received $14.4 million in national security investment, generating:

$11.8 million in economic activity

- Direct: $2.5M
- Indirect: $0.6M
- Induced: $8.7M

About 80 full-time equivalent jobs

- Direct: ~20
- Indirect: ~2
- Induced: ~60
- Total: ~80

Figures may not sum due to rounding

Nearly $1.5 million in tax revenue

- Local: $269k
- State: $460k
- Federal: $740k

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $2.2M
- Healthcare: $1.3M
- Retail: $1.2M
- Government: $0.8M
- Restaurants: $0.7M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, El Dorado County had 790 national security employees and received $103.0 million in national security investment, generating:

$287.0 million in economic activity

2,000 full-time equivalent jobs

Over $35.5 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $47.4M
- Insurance: $27.3M
- Healthcare: $21M
- Manufacturing: $20.6M
- Professional Services: $18.8M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Fresno County had nearly 3,000 national security employees and received $314.9 million in national security investment, generating:

**$1.0 billion in economic activity**

- Direct: $394.2M
- Induced: $581.7M
- Indirect: $71.4M

7,000 full-time equivalent jobs

Over $142.9 million in tax revenue

- Local: $19.8M
- State: $34.9M
- Federal: $88.2M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:

- Real Estate: $118.8M
- Healthcare: $78.2M
- Retail: $52.1M
- Wholesale: $42.3M
- Professional Services: $39.6M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Glenn County** had fewer than 50 national security employees and received **$17.6 million** in national security investment, generating:

- **$34.6 million** in economic activity
  - Direct: $15.7M
  - Induced: $14.1M
  - Indirect: $4.9M

- **250** full-time equivalent jobs
  - Direct: 150
  - Indirect: ~20
  - Induced: ~80
  - Total: 250

- **Nearly $5.0 million** in tax revenue
  - Local: $0.9M
  - State: $1.2M
  - Federal: $2.8M

Economic activity was distributed throughout almost **50 industry sectors**

- **Top 5 Industry Sectors**
  - Construction & Maintenance: $10.6M
  - Real Estate: $2.6M
  - Agriculture: $2.6M
  - Concrete Manufacturing: $1.8M
  - Wholesale: $1.8M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Humboldt County had more than 130 national security employees and received $69.2 million in national security investment, generating:

**$106.1 million in economic activity**
- Direct: $32.2M
- Induced: $65.2M
- Indirect: $8.7M

710 full-time equivalent jobs

Nearly $15.4 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Real Estate: $15.1M
- Healthcare: $8.8M
- Retail: $8.2M
- Textiles: $7.3M
- Restaurants: $4.8M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Imperial County had more than 3,000 national security employees and received $57.6 million in national security investment, generating:

$903.0 million in economic activity

- Direct: $685.7M
- Indirect: $13.9M
- Induced: $203.5M

4,000 full-time equivalent jobs

1k

Nearly $136.9 million in tax revenue

- Local: $7.6M
- State: $29.1M
- Federal: $100.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $50.7M
- Retail: $25.2M
- Government: $19.4M
- Restaurants: $16.5M
- Healthcare: $15.8M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Inyo County had fewer than 50 national security employees and received $7.2 million in national security investment, generating:

**$8.3 million** in economic activity

- **Direct:** $1.5M
- **Indirect:** $1M
- **Induced:** $5.8M

**About 50** full-time equivalent jobs

<table>
<thead>
<tr>
<th></th>
<th>Direct</th>
<th>Indirect</th>
<th>Induced</th>
<th>Total</th>
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<td>~5</td>
<td>~30</td>
<td>~50</td>
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</tbody>
</table>

**Over $1.5 million** in tax revenue

- **Local:** $570k
- **State:** $414k
- **Federal:** $536k

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors:

- **Real Estate:** $1.5M
- **Retail:** $0.8M
- **Wholesale:** $0.7M
- **Extraction:** $0.7M
- **Restaurants:** $0.5M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Kern County had nearly 11,000 national security employees and received $371.8 million in national security investment, generating:

- $3.4 billion in economic activity
- 18,000 full-time equivalent jobs
- Nearly $506.7 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors with the top 5 being:

- Real Estate: $247.7M
- Healthcare: $150.1M
- Retail: $115M
- Professional Services: $115M
- Restaurants: $73.8M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Kings County** had more than **6,000** national security employees and received **$79.8 million** in national security investment, generating:

**$1.5 billion** in economic activity

- **Direct:** $1.2B
- **Induced:** $0.3B

**7,000** full-time equivalent jobs

- **Direct:** 6k
- **Indirect:** ~30
- **Induced:** 2k
- **Total:** 7k

**Nearly $168.2 million** in tax revenue

- **Local:** $9.4M
- **State:** $36.5M
- **Federal:** $122.3M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- **Real Estate:** $66.4M
- **Healthcare:** $46.2M
- **Retail:** $28.3M
- **Food Manufacturing:** $21.2M
- **Restaurants:** $20.2M

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Lake County had 140 national security employees and received $43.3 million in national security investment, generating:

$51.0 million in economic activity

- Direct: $13.8M
- Indirect: $1.5M
- Induced: $35.7M

370 full-time equivalent jobs

- Direct: 130
- Indirect: ~10
- Induced: 240
- Total: 370

Over $7.4 million in tax revenue

- Local: $1.4M
- State: $1.9M
- Federal: $4.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $10M
- Healthcare: $6.2M
- Retail: $4.3M
- Government: $2.6M
- Professional Services: $2.3M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Lassen County had more than 1,000 national security employees and received $15.0 million in national security investment, generating:

$270.7 million in economic activity
- Direct: $220.8M
- Indirect: $0.6M
- Induced: $49.3M

2,000 full-time equivalent jobs

Nearly $35.3 million in tax revenue
- Local: $1.8M
- State: $7.3M
- Federal: $26.2M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Real Estate: $15.7M
- Retail: $6.1M
- Healthcare: $5.4M
- Government: $3.8M
- Restaurants: $3M

Figures may not sum due to rounding.

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Los Angeles County had more than 32,000 national security employees and received $9.8 billion in national security investment, generating:

**$29.6 billion** in economic activity

- Induced: $10B
- Direct: $14.7B
- Indirect: $5B

**135,000** full-time equivalent jobs

- Direct
- Indirect
- Induced
- Total

Figures may not sum due to rounding

**Over $3.7 billion** in tax revenue

- Local
- State
- Federal

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors:
- Professional Services: $4.7B
- Aerospace Manufacturing: $2.6B
- Real Estate: $2.4B
- Healthcare: $1.7B
- Electronic Manufacturing: $1.2B

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Madera County had fewer than 50 national security employees and received $50.2 million in national security investment, generating:

$90.3 million in economic activity

480 full-time equivalent jobs

Nearly $11.4 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $15M
- Healthcare: $10.4M
- Retail: $6.4M
- Food Manufacturing: $6.1M
- Agriculture: $5.6M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Marin County** had more than **600** national security employees and received **$73.3 million** in national security investment, generating:

**$455.3 million** in economic activity

- Direct: **$85.4M**
- Indirect: **$81.7M**
- Induced: **$288.2M**

**3,000** full-time equivalent jobs

- Direct: **610**
- Indirect: **280**
- Induced: **2,000**
- Total: **3,000**

Nearly **$57.2 million** in tax revenue

- Local: **$9.8M**
- State: **$12.7M**
- Federal: **$34.6M**

**Economic activity was distributed throughout almost 50 industry sectors**

**Top 5 Industry Sectors**

- Real Estate: **$71.9M**
- Professional Services: **$51.2M**
- Pharmaceuticals: **$33.5M**
- Manufacturing: **$29M**
- Retail: **$23.8M**

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Mariposa County had fewer than 50 national security employees and received $7.8 million in national security investment, generating:

- **$8.3 million** in economic activity
  - Direct: $1.1M
  - Indirect: $0.8M
  - Induced: $6.4M

- **About 60** full-time equivalent jobs
  - Direct: ~10
  - Indirect: ~5
  - Induced: ~40
  - Total: ~60

- **Nearly $1.1 million** in tax revenue
  - Local: $326k
  - State: $263k
  - Federal: $486k

- Economic activity was distributed throughout almost **50 industry sectors**

  - Top 5 Industry Sectors:
    - Real Estate: $2.1M
    - Retail: $0.9M
    - Restaurants: $0.6M
    - Wholesale: $0.4M
    - Metals Manufacturing: $0.3M

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Mendocino County had over 400 national security employees and received $36.7 million in national security investment, generating:

$92.5 million in economic activity

- Direct: $38.2M
- Indirect: $6.5M
- Induced: $47.8M

700 full-time equivalent jobs

Over $15.6 million in tax revenue

- Local: $3.1M
- State: $4.5M
- Federal: $8.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $10.9M
- Retail: $6.4M
- Wholesale: $5.7M
- Healthcare: $5.4M
- Restaurants: $3.9M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Merced County had fewer than 100 national security employees and received $65.1 million in national security investment, generating:

$148.1 million in economic activity

830 full-time equivalent jobs

Over $17.9 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $19.6M
- Food Manufacturing: $14.9M
- Agriculture: $13M
- Healthcare: $12.2M
- Retail: $10.3M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Modoc County** had fewer than 50 national security employees and received **$5.5 million** in national security investment, generating:

- **$5.2 million** in economic activity
  - Direct: $1.8M
  - Induced: $2.8M
  - Indirect: $0.6M

- **About 40** full-time equivalent jobs

- **Over $893,000** in tax revenue
  - Local: $275k
  - State: $208k
  - Federal: $410k

- Economic activity was distributed throughout almost **50 industry sectors**

- **Top 5 Industry Sectors**
  - Construction & Maintenance: $1.4M
  - Real Estate: $0.7M
  - Agriculture: $0.4M
  - Wholesale: $0.4M
  - Retail: $0.3M

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Mono County had 110 national security employees and received $2.2 million in national security investment, generating:

$23.9 million in economic activity

- Direct: $17.8M
- Indirect: $0.4M
- Induced: $5.8M

140 full-time equivalent jobs

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $2.2M
- Restaurants: $0.9M
- Retail: $0.6M
- Professional Services: $0.3M
- Government: $0.3M

Nearly $3.2 million in tax revenue

- Local: $0.3M
- State: $0.5M
- Federal: $2.3M

Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Monterey County had more than 12,000 national security employees and received $159.2 million in national security investment, generating:

$3.3 billion in economic activity

Induced: $0.8B

Direct: $2.5B

16,000 full-time equivalent jobs

Figures may not sum due to rounding

Over $456.8 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $198.4M
- Healthcare: $105.3M
- Retail: $89.6M
- Restaurants: $66.3M
- Professional Services: $49M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Napa County** had about **150** national security employees and received **$54.5 million** in national security investment, generating:

**$128.2 million** in economic activity

- **Direct: $15.7M**
- **Indirect: $21.3M**
- **Induced: $91.2M**

**830 full-time equivalent jobs**

Nearly **$16.7 million** in tax revenue

- **Local: $4M**
- **State: $3.7M**
- **Federal: $9M**

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- **Real Estate**: $22.3M
- **Professional Services**: $13.7M
- **Healthcare**: $10.5M
- **Retail**: $8.1M
- **Restaurants**: $7.4M

Full report available on the Governor’s Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Nevada County had about 390 national security employees and received $51.3 million in national security investment, generating:

$114.4 million in economic activity

910 full-time equivalent jobs

Over $16.1 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $19.2M
- Healthcare: $9.9M
- Retail: $8.3M
- Wholesale: $7.2M
- Professional Services: $6.3M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Orange County had more than 4,000 national security employees and received $3.8 billion in national security investment, generating:

$8.9 billion in economic activity

Direct: $3.7B
Indirect: $3.3B
Induced: $1.9B

39,000 full-time equivalent jobs

Direct: 12k
Indirect: 8k
Induced: 19k
Total: 39k

Nearly $982.0 million in tax revenue

Local: $135.3M
State: $232.7M
Federal: $613.9M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Aerospace Manufacturing: $1.8B
- Professional Services: $1.3B
- Real Estate: $0.7B
- Wholesale: $0.7B
- Electronic Manufacturing: $0.6B

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Placer County had about 790 national security employees and received $284.2 million in national security investment, generating:

$719.5 million in economic activity

5,000 full-time equivalent jobs

Over $97.0 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Real Estate: $115.2M
- Professional Services: $74.1M
- Construction & Maintenance: $61.6M
- Healthcare: $61.3M
- Retail: $48.8M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Plumas County had fewer than 50 national security employees and received $12.7 million in national security investment, generating:

$18.6 million in economic activity

$12.7 million investment

$18.6 million in economic activity

Induced: $4.6M

Direct: $7M

Indirect: $7M

About 80 full-time equivalent jobs

~20

~20

~40

~80

Direct

Indirect

Induced

Total

Over $2.5 million in tax revenue

~875k

~653k

~950k

Local

State

Federal

Direct

Indirect

Induced

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

Utilities

Aerospace Manufacturing

Real Estate

Retail

Lumber and Paper Manufacturing

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Riverside County had 12,000 national security employees and received $1.3 billion in national security investment, generating:

- **$4.1 billion** in economic activity
  - Direct: $1.8B
  - Indirect: $0.2B
  - Induced: $2.1B

- **28,000** full-time equivalent jobs
  - Direct: 12k
  - Indirect: 2k
  - Induced: 15k

- **Over $558.7 million** in tax revenue
  - Local: $83.5M
  - State: $130.4M
  - Federal: $344.9M

Economic activity was distributed throughout almost 50 industry sectors:

- Top 5 Industry Sectors:
  - Real Estate: $482.4M
  - Healthcare: $258.6M
  - Retail: $245.6M
  - Restaurants: $167.3M
  - Construction & Maintenance: $156.3M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Sacramento County had nearly 6,000 national security employees and received $5.0 billion in national security investment, generating:

$10.1 billion in economic activity

- Induced: $2.2B
- Direct: $4.6B
- Indirect: $3.2B

40,000 full-time equivalent jobs

- Direct: 13k
- Indirect: 14k
- Induced: 14k
- Total: 40k

Over $1.1 billion in tax revenue

- Local: $227.2M
- State: $306.7M
- Federal: $604.8M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Insurance: $5.4B
- Real Estate: $0.7B
- Professional Services: $0.6B
- Healthcare: $0.4B
- Retail: $0.2B

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, San Benito County had fewer than 100 national security employees and received $41.6 million in national security investment, generating:

- $76.8 million in economic activity
  - Direct: $26.2M
  - Induced: $37.4M
  - Indirect: $13.2M

- 420 full-time equivalent jobs
  - Direct: 110
  - Indirect: ~60
  - Induced: 240
  - Total: 420

Over $8.2 million in tax revenue

- Local: $2.4M
- State: $1.9M
- Federal: $4.0M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Chemical Manufacturing: $24.5M
- Real Estate: $13.2M
- Retail: $3.5M
- Wholesale: $3.5M
- Professional Services: $3.2M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, San Bernardino County had more than 24,000 national security employees and received $929.9 million in national security investment, generating:

$6.7 billion in economic activity

- Induced: $2.1B
- Direct: $4.2B
- Indirect: $0.4B

38,000 full-time equivalent jobs

- Direct: 22k
- Indirect: 2k
- Induced: 15k
- Total: 38k

Over $845.0 million in tax revenue

- Local: $79.8M
- State: $183.2M
- Federal: $582M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $512.9M
- Healthcare: $367.3M
- Retail: $252.4M
- Transportation & Warehousing: $195.3M
- Restaurants: $166M

Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, San Diego County had more than 165,000 national security employees and received $13.0 billion in national security investment, generating:

$60.1 billion in economic activity
- Direct: $40.7B
- Indirect: $3.1B
- Induced: $16.3B

292,000 full-time equivalent jobs
- Total: 292k
- Direct: 176k
- Indirect: 16k
- Induced: 100k

Nearly $7.4 billion in tax revenue
- Local: $0.7B
- State: $1.6B
- Federal: $5.2B

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Real Estate: $4B
- Aerospace Manufacturing: $3.9B
- Professional Services: $3.9B
- Other Vehicles Manufacturing: $3B
- Healthcare: $1.9B

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, San Francisco County had nearly 4,000 national security employees and received $5.5 billion in national security investment, generating:

$10.2 billion in economic activity

- Direct: $6.3B
- Indirect: $2.3B
- Induced: $1.6B

20,000 full-time equivalent jobs

- Direct: 8k
- Indirect: 6k
- Induced: 6k
- Total: 20k

Over $846.3 million in tax revenue

- Local: $153.1M
- State: $200.1M
- Federal: $493.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

1. Pharmaceuticals Manufacturing: $5.2B
2. Professional Services: $1.1B
3. Wholesale: $0.8B
4. Electronic Publishing: $0.4B
5. Financial: $0.3B

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, San Joaquin County had nearly 2,000 national security employees and received $305.2 million in national security investment, generating:

- **$1.1 billion** in economic activity
- **7,000** full-time equivalent jobs
- **Over $149.4 million** in tax revenue

**Top 5 Industry Sectors**

- Real Estate: $135.7M
- Transportation & Warehousing: $83.2M
- Healthcare: $70.7M
- Food Manufacturing: $60.6M
- Retail: $52.4M

Economic activity was distributed throughout almost 50 industry sectors.

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, San Luis Obispo County had nearly 3,000 national security employees and received $137.2 million in national security investment, generating:

**$513.1 million** in economic activity

- Direct: $284.7M
- Indirect: $26.9M
- Induced: $201.5M

**4,000** full-time equivalent jobs

- Direct: 2k
- Indirect: 0.1k
- Induced: 1k
- Total: 4k

**Over $64.9 million** in tax revenue

- Local: $8.8M
- State: $15.1M
- Federal: $41.1M

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors:

- Real Estate: $51.4M
- Construction & Maintenance: $28.8M
- Healthcare: $25.7M
- Retail: $22.4M
- Professional Services: $19.8M

Figures may not sum due to rounding.
In FY 2019, San Mateo County had more than 2,000 national security employees and received $473.2 million in national security investment, generating:

- $2.2 billion in economic activity
- 9,000 full-time equivalent jobs
- Nearly $257.4 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:
- Professional Services: $348.1M
- Construction & Maintenance: $284.4M
- Real Estate: $216.8M
- Electronic Publishing: $151.8M
- Financial Services: $126.2M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Santa Barbara County had more than 4,000 national security employees and received $641.6 million in national security investment, generating:

**$2.1 billion in economic activity**

- Direct: $1.3B
- Induced: $0.6B
- Indirect: $0.2B

**10,000 full-time equivalent jobs**

**Nearly $252.4 million in tax revenue**

- Local: $27.5M
- State: $52.4M
- Federal: $172.5M

Economic activity was distributed throughout almost 50 industry sectors:

**Top 5 Industry Sectors**

- Professional Services: $355.3M
- Electronic Manufacturing: $220.8M
- Real Estate: $159.4M
- Healthcare: $83.9M
- Retail: $51.8M

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Santa Clara County had more than 6,000 national security employees and received $4.8 billion in national security investment, generating:

$9.7 billion in economic activity

- Direct: $6B
- Indirect: $1.5B
- Induced: $2.2B

31,000 full-time equivalent jobs

- Direct: 16k
- Indirect: 5k
- Induced: 10k
- Total: 31k

Nearly $1.1 billion in tax revenue

- Local: $93.9M
- State: $226.7M
- Federal: $746.3M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Professional Services: $2.5B
- Aerospace Manufacturing: $1.8B
- Electronic Publishing: $0.9B
- Real Estate: $0.6B
- Electronic Manufacturing: $0.4B

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Santa Cruz County had nearly 350 national security employees and received $142.8 million in national security investment, generating:

- $384.9 million in economic activity
- 3,000 full-time equivalent jobs
- Nearly $50.0 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors:

- Construction & Maintenance: $67.2M
- Real Estate: $61.3M
- Healthcare: $31.4M
- Wholesale: $23.2M
- Retail: $22.7M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Shasta County had nearly 220 national security employees and received $130.2 million in national security investment, generating:

**$202.2 million** in economic activity

- Direct: $46.2M
- Indirect: $10.7M
- Induced: $145.4M

**1,000** full-time equivalent jobs

- Direct: 250
- Indirect: ~60
- Induced: 1,000
- Total: 1,000

**Nearly $32.0 million** in tax revenue

- Local: $4.9M
- State: $9.1M
- Federal: $18.1M

Economic activity was distributed throughout almost 50 industry sectors

**Top 5 Industry Sectors**

- Real Estate: $30.4M
- Healthcare: $26.1M
- Retail: $17.6M
- Professional Services: $10.5M
- Restaurants: $9.5M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Sierra County had fewer than 50 national security employees and received $968,000 in national security investment, generating:

$747,000 in economic activity

- Direct: $216k
- Induced: $437k
- Indirect: $94k

About 10 full-time equivalent jobs

- Direct: ~2
- Indirect: ~1
- Induced: ~3
- Total: ~10

Figures may not sum due to rounding

Over $77,000 in tax revenue

- Local: $33k
- State: $11k
- Federal: $33k

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $178k
- Professional Services: $38k
- Restaurants: $32k
- Insurance: $27k
- Transportation & Warehousing: $25k

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Siskiyou County had fewer than 50 national security employees and received $23.9 million in national security investment, generating:

**$24.1 million** in economic activity

- Direct: $5.1M
- Indirect: $3.2M
- Induced: $15.8M

- **170** full-time equivalent jobs

- **~40** Direct
- **~20** Indirect
- **110** Induced
- **170** Total

**Nearly $3.3 million** in tax revenue

- Local: $0.7M
- State: $0.9M
- Federal: $1.7M

Economic activity was distributed throughout almost **50 industry sectors**

- Top 5 Industry Sectors:
  - Real Estate: $3.6M
  - Healthcare: $3M
  - Retail: $1.4M
  - Lumber and Paper Manufacturing: $1.7M
  - Electron Manufacturing: $1.7M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Solano County had more than 7,000 national security employees and received $552.4 million in national security investment, generating:

- **$2.3 billion** in economic activity
  - Direct: $1.5B
  - Indirect: $0.1B
  - Induced: $0.7B
- **12,000** full-time equivalent jobs
  - Direct: 7k
  - Indirect: 0.4k
  - Induced: 4k
- **Nearly $285.1 million** in tax revenue
  - Local: $27.6M
  - State: $61.1M
  - Federal: $196.3M
- Economic activity was distributed throughout almost 50 industry sectors
  - Top 5 Industry Sectors:
    - Real Estate: $178.5M
    - Construction & Maintenance: $135.3M
    - Healthcare: $99.4M
    - Retail: $84.2M
    - Restaurants: $52.6M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Sonoma County had more than 1,000 national security employees and received $243.4 million in national security investment, generating:

$608.3 million in economic activity

4,000 full-time equivalent jobs

Over $80.1 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $84.6 million
- Professional Services: $48.2 million
- Healthcare: $43.3 million
- Retail: $34.8 million
- Wholesale: $22.9 million

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Stanislaus County** had nearly **200** national security employees and received **$188.0 million** in national security investment, generating:

**$503.6 million** in economic activity

- **Direct:** $69.6M
- **Indirect:** $81.4M
- **Induced:** $352.7M

**3,000** full-time equivalent jobs

- **Direct:** 280
- **Indirect:** 350
- **Induced:** 3,000

**Nearly $67.0 million** in tax revenue

- **Local:** $13.7M
- **State:** $20.8M
- **Federal:** $32.5M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- **Real Estate:** $66.4M
- **Healthcare:** $47.4M
- **Wholesale:** $46.1M
- **Machinery Manufacturing:** $40.8M
- **Food Manufacturing:** $33.8M

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Sutter County had about 840 national security employees and received $67.4 million in national security investment, generating:

$174.5 million in economic activity

Direct: $76.9M
Induced: $84.6M
Indirect: $13.1M

1,000 full-time equivalent jobs

Figures may not sum due to rounding

Nearly $22.1 million in tax revenue

Federal: $13.1M
State: $5.7M
Local: $3.2M

Top 5 Industry Sectors

Real Estate: $20.1M
Construction & Maintenance: $18.7M
Retail: $12M
Healthcare: $10.8M
Wholesale: $6.6M

Economic activity was distributed throughout almost 50 industry sectors

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Tehama County had fewer than 100 national security employees and received $28.2 million in national security investment, generating:

$45.4 million in economic activity

300 full-time equivalent jobs

Over $5.9 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $6.3M
- Transportation & Warehousing: $4.3M
- Healthcare: $3.4M
- Construction & Maintenance: $3.4M
- Retail: $3.2M

Figures may not sum due to rounding.

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Trinity County had fewer than 50 national security employees and received $6.6 million in national security investment, generating:

- $5.3 million in economic activity
- About 40 full-time equivalent jobs
- Over $712,000 in tax revenue

Economic activity was distributed throughout almost 50 industry sectors. The top 5 industry sectors are:

- Real Estate: $849k
- Retail: $546k
- Healthcare: $298k
- Lumber and Paper Manufacturing: $296k
- Restaurants: $282k

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Tulare County had more than 1,000 national security employees and received $131.1 million in national security investment, generating:

$342.8 million in economic activity

- Direct: $93.2M
- Induced: $203.6M
- Indirect: $46M

2,000 full-time equivalent jobs

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $33.7M
- Construction & Maintenance: $22.4M
- Agriculture: $22.1M
- Food Manufacturing: $20.9M
- Retail: $19.3M

Nearly $43.1 million in tax revenue

- Local: $7.3M
- State: $11.6M
- Federal: $24.2M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, **Tuolumne County** had fewer than 100 national security employees and received **$31.0 million** in national security investment, generating:

**$42.7 million** in economic activity

- Direct: $9.5M
- Indirect: $3.8M
- Induced: $29.4M

**320** full-time equivalent jobs

<table>
<thead>
<tr>
<th>Job Type</th>
<th>Quantity</th>
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<tbody>
<tr>
<td>Direct</td>
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<td>Indirect</td>
<td>~20</td>
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<tr>
<td>Induced</td>
<td>200</td>
</tr>
<tr>
<td>Total</td>
<td>320</td>
</tr>
</tbody>
</table>

**Over $5.7 million** in tax revenue

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<thead>
<tr>
<th>Source</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Local</td>
<td>$1.2M</td>
</tr>
<tr>
<td>State</td>
<td>$1.6M</td>
</tr>
<tr>
<td>Federal</td>
<td>$2.9M</td>
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</table>

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

<table>
<thead>
<tr>
<th>Industry</th>
<th>Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Real Estate</td>
<td>$7.5M</td>
</tr>
<tr>
<td>Healthcare</td>
<td>$4.9M</td>
</tr>
<tr>
<td>Retail</td>
<td>$3.5M</td>
</tr>
<tr>
<td>Government</td>
<td>$3M</td>
</tr>
<tr>
<td>Construction &amp; Maintenance</td>
<td>$2.2M</td>
</tr>
</tbody>
</table>

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2019, Ventura County had nearly 12,000 national security employees and received $741.1 million in national security investment, generating:

- **$4.7 billion** in economic activity
  - Direct: $2.8B
  - Indirect: $0.4B
  - Induced: $1.5B

- **24,000** full-time equivalent jobs
  - Direct: 13k
  - Indirect: 2k
  - Induced: 10k
  - Total: 24k

- Nearly **$633.7 million** in tax revenue
  - Local: $60.1M
  - State: $138.5M
  - Federal: $435.1M

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors:
- Professional Services: $490.3M
- Real Estate: $372.1M
- Healthcare: $183.2M
- Wholesale: $170.5M
- Retail: $154.2M

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2019, Yolo County had nearly 280 national security employees and received $2.8 billion in national security investment, generating:

$3.9 billion in economic activity

9,000 full-time equivalent jobs

Nearly $272.5 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

Pharmaceuticals Manufacturing: $2.7B
Wholesale: $0.4B
Professional Services: $0.1B
Real Estate: $0.1B
Transportation & Warehousing: $0.1B

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2019, Yuba County had nearly **4,000** national security employees and received **$63.6 million** in national security investment, generating:

**$786.9 million** in economic activity

- **Direct:** $676.3M
- **Indirect:** $4.2M
- **Induced:** $106.4M

**4,000** full-time equivalent jobs

- **Direct:** 3,000
- **Indirect:** ~20
- **Induced:** 700
- **Total:** 4,000

Figures may not sum due to rounding

Nearly **$82.7 million** in tax revenue

- **Federal:** $61.9M
- **State:** $15.8M
- **Local:** $5.1M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- **Real Estate:** $30.9M
- **Healthcare:** $20.6M
- **Retail:** $11.5M
- **Restaurants:** $6.7M
- **Professional Services:** $6.5M

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov